Minutes of the 16th Meeting of the Board of Trustees of Aarogyasri Healthcare Trust held on 09-07-2014 at 2.00 PM at Kismat Meeting Hall, Park Hotel, Hyderabad under the chairmanship of Sri L.V. Subrahmanya IAS., Principal Secretary to Government, Health, Medical & Family Welfare Department, Government of Andhra Pradesh. Sri S.K. Joshi IAS., Principal Secretary to Government, Health, Medical & Family Welfare Department, Government of Telangana and Co-Chairman of the Board of Trustees, and other official members attended the meeting. The list of members of the Board of Trust who were present, is appended. Leave of absence was granted to those who could not attend.

As per the Trust Deed, the quorum required for the Board Meeting is four (4) when the number of Trustees was 12. The restructured Board comprises of 15 Trustees. Ten (10) Trustees, including the Chairman and Co-Chairman, have attended the meeting, and there was quorum.

The Chief Executive Officer and Secretary of the Board of Trustees welcomed the members on behalf of the Chairman,

The Chief Executive Officer & Secretary of the Board of Trustees briefed the Board, the major developments that have taken place since last Meeting of the Board of Trustees i.e., 28-12-2011 which, interalia, include the following:

1. Performance of the Trust in implementing Aarogyasri Scheme.

2. Launching of Employees Health Scheme with effect from 05-12-2013.

3. IT application developed for Employees Health Scheme on the same lines of Aarogyasri application with an addition of online case sheet, package pricing and also system-generated health cards to the beneficiaries.

4. Pursuant to reorganization of State of Andhra Pradesh two different portals for both the Schemes i.e., Aarogyasri and Employees Health Scheme, for both the States of Telangana and Andhra Pradesh were developed duly mapping districts of the respective States.
5. IT applications of Aarogyasri and EHS are being maintained with the hardware, software and network components installed at the State Data Centre, Gachibowli. Disaster Recovery Site has also been set up at the Trust Office, which has been commissioned successfully.

6. In Government Memo.No.15049/M2/2012-5 HM&FW Dept dt.31-10-2012, Chief Executive Officer was authorised to enter into agreement with TCS (existing service provider) for an amount of Rs.8.58 crores for the period from 20-08-2012 to 19-08-2013.

7. In G.O.Ms.No.1511 HM&FW (M2) Dept dt.30-12-2013, Chief Executive Officer was permitted to renew contract with TCS for development and maintenance of aarogyasri and Employees Health Scheme applications for an amount of Rs.13.55 crores for the period from 20-08-2013 to 19-08-2014.

8. Acquiring space in MARKFED Bhavan, Jambagh for locating ‘Operations Wing’ and ‘office for Employees Health Scheme’.

9. Financial actions taken by the Trust pursuant to reorganization of Andhra Pradesh into State of Telangana and Andhra Pradesh and division of available funds between the two States.

10. Implementation of the Scheme on Trust Mode, with effect from 17-07-2012, in respect of all the five (5) Phases consequent on expiry of Insurance Policy Periods.

11. Pricing exercise done by the Trust for the existing 938 procedures in Aarogyasri Scheme and additional procedures in Employees Health Scheme. Orders issued by Government in G.O.Ms.No.87 HM&FW (M2) Dept dt.

12. Upgrading the existing CMCO-peripheral centre at Vijayawada to a full-fledged CMCO centre, on par with Hyderabad CMCO centre, consequent on reorganization of Andhra Pradesh, so as to enable the beneficiaries of both the States of AP and Telangana to avail treatment under Aarogyasri in all network hospitals (Government and Private) in both the States.

13. Conducting of special health camps in ITDA districts from 26-12-2013.

14. Inclusion of additional eligibility proofs (date of birth certificate, delivery certificate, declaration by parent etc) for the beneficiaries in paediatric groups to avail treatment under Aarogyasri and inclusion of Aadhaar as ID proof to obtain CMCO referral cards.
The Chief Executive Officer and Secretary of the Board of Trustees, later explained the actions taken on the resolutions passed by the Board in the earlier Meeting (15th Meeting) held on 28-12-201, as indicated in the ‘Action Taken Report’. The Chief Executive Officer and Secretary of the Board further explained the progress and present status of the Schemes, as indicated below:

As on 07-07-2014, 484 Network Hospitals both under Government & Private sector have been empanelled under Aarogyasri scheme. A total of 37,216 health camps conducted (20,514 in A.P & 16,702 in Telangana) and 76,87,368 (4142015 in A.P & 3545353 in Telangana) patients were screened. 2506661 (1474344 in A.P & 1032317 in Telangana) surgeries were done and 25,26,180 (14,85,021 in A.P & 10,41,159 in Telangana) Pre-authorizations were performed. The pre-authorized amount for the surgeries/therapies performed is Rs.6795.36 Crores (4072.39 in A.P & 2722.97 in Telangana).

As on 07-07-2014, 458 Network Hospitals both under Government & Private Hospitals under Employees Health Scheme. 12801 (8936 in A.P & 3865 in Telangana) Pre-authorizations were performed. The pre-authorized amount for the surgeries/therapies performed is Rs.34.20 Crores (24.08 in A.P & 10.12 in Telangana). Total Claim paid amount of Rs.16.89 Crores (11.97 in A.P and 4.93 in Telangana) were done.

The Board approved the ‘Action Taken Report’ relating to the resolutions passed by the Board in the 15th Meeting held on 28-12-2011.

The following items, as per Agenda circulated, were considered by the Board of Trustees and decision taken thereon as under:

I. **ITEMS FOR APPROVAL**

1. **Amendment to Trust Deed:**

   The Board viewed that existing provision which enables the Trust “to establish, formulate, provide and administer the Rajiv Aarogyasri Community Health Insurance Scheme or any other Health Insurance Schemes formulated by the Government of AP in the field of medical diagnosis, medical admissions, medical surgeries, post-operation
treatment and the likes for the beneficiaries”, is sufficient enough to implement other Health Schemes such as ‘Employees Health Scheme’, ‘AIS Health Scheme’ or any other health scheme formulated by Government and hence proposed amendment may not be necessary. With that observation, the Board resolved as follows:

**Resolution No.248 /2014:** The Chief Executive Officer shall get the matter reexamined after obtaining the opinion of legal and financial experts.

2. Upgrading existing CMCO-Peripheral Center-Vijayawada as full-fledged CMCO-Center.

The Board, after discussing the proposal, decided to defer it for the present.

**Resolution No.249 /2014:** The proposal is deferred. The CMCO centre at Vijayawada will continue to function as peripheral centre.

3. Establishment of CMCO-Peripheral Center at Adilabad.

The Board, after considering all aspects of the proposal, approved it:

**Resolution No.250 /2014:** By the authority under the bye-laws of the Trust deed the Board approved the proposal to establishing a CMCO peripheral centre at RIMS Adilabad.

4. Heath Camp Policy:

The Board discussed the issue at length. The Board held the view that there is need to have a relook at the existing health camp policy and an analysis is required to be made to assess the usefulness of the policy, by computing per-camp referral ratio. The Board also observed that it needs to be examined whether referring patients to network hospitals can be entrusted to PHCs, and it also needs to be examined whether health camps can be limited to Tribal Agency areas only, as the Scheme has become fairly popular with the public in both the States.

**Resolution No.251/2014:** The Board directed the Chief Executive Officer to re-examine the proposal in the light of the observations made.
5. **Budget Estimates for 2014-15:**

The Board after considering all aspects of the proposal, accepted it. The Board has, however, advised that separate accounts shall be maintained for the two States of Andhra Pradesh and Telangana and that the accounts should be very clear.

**Resolution No.252/2014:** By the authority under the bye-laws of the Trust deed, the Board approved the projection of full budget estimates for the year 2014-15 separately for the two States of Andhra Pradesh and Telangana in the manner indicated therein, with a direction that separate accounts shall be maintained for the two States.

6. **Provision of funds for 104-Seva Kendram:**

The Board after considering all aspects of the proposal, accepted it.

**Resolution No.253/2014:** By the authority under the bye-laws of the Trust deed, the Board approved proposal to address Government for allocation of funds for 104-Sevakendram directly to the Trust Head of account instead of to the head of account of Commissioner of Family Welfare; and also to allocate funds from NRHM., as 104-Sevakendram is functioning to achieve the goals set under NRHM.

7. **Special Health Camps in ITDA Districts:**

The Board after considering all aspects of the proposal, accepted it, subject to the following:

1. There shall be rigorous ground work before conducting health camps.
2. The Project Directors of ITDAs shall be involved.
3. AYUSH hospitals shall be roped in for participation in the health camps.
4. PHCs shall be involved.
5. The health camps shall be fine tuned in such a way that all pregnant women shall be brought to the health camps by the PHC medical officer to also all referral cases.
6. An ambulance shall be made available at the camp.
7. Proposals be sent to Government on the above aspects for giving directions to PHCs and P.Os., ITDA.
Resolution No.254/2014:

By the authority under the bye-laws of the Trust deed, the Board ratified the action of the Chief Executive Officer in having already conducted 107 Special Health Camps in eight (8) ITDA Districts of Andhra Pradesh and five (5) ITDA Districts of Telangana from 26.12.2013 in pursuance of the Resolution passed by the Nodal Agency for Tribal Sub Plan. The Board also permitted the Chief Executive Officer to continue the special health camps in ITDA districts in both the States.

The Board directed that the Chief Executive Officer shall send proposals to Government on the issue of conducting special camps in ITDA districts incorporating the following:

1. To direct the Project Directors of ITDAs to get themselves involved in the special health camps being conducted in ITDA districts.
2. To add AYUSH hospitals for participation in the special health camps.
3. To fully involve PHCs in the special health camps.
4. To issue instructions to all PHC Medical officers to bring all pregnant women to the special health camps for medical advice.

8. Categorization Net Work Hospitals:

The Board after considering all aspects of the proposal, accepted it, with the suggestion that the following aspects shall include while categorizing the hospitals:

1. Infant mortality in the NWHs.
2. Safe medical waste disposal.
3. The private NWHs shall not engage the services of Government doctors.

The Board also suggested to ensure that Government doctors do not do pre-authorizations during office hours.

Resolution No.255/2014:

By the authority under the bye-laws of the Trust deed, the Board approved the proposal to permit the Chief Executive Officer, Aarogyasri Health Care Trust to take up categorization of network hospitals duly following the suggestions made by the Board.

9. Grading of Net Work Hospitals:

The Board after considering all aspects of the proposal, accepted it, with the following suggestions:
1. Grading should be uniform for both Government and private hospitals.
2. Special focus should be made on maintenance of ICUs.
3. Parameters of Quality Council of India should be kept in view.
4. Method of checking should be rigorous.
5. Special focus on cleanliness and hygiene.

**Resolution No.256/2014:**

By the authority under the bye-laws of the Trust deed, the Board approved the proposal to permit the Chief Executive Officer, Aarogyasri Health Care Trust to engage an agency for conducting facility survey to grade the empanelled hospitals as per the criteria fixed by the Trust.

10. **Constitution of Ethics Committee:**

The Board after considering all aspects of the proposal, accepted it

**Resolution No.257/2014:**

By the authority under the bye-laws of the Trust deed, the Board approved the proposal to constitute an Ethics Committee comprising of renowned people from medical field, at least one from each major specialties, but not exceeding 7 members in all, with Chief Medical Auditor as its convener.

The Board also agreed for payment of ‘sitting fee’ or ‘honorarium’ at the rate of Rs.5,000/- to each member, per sitting.

11. **Renewal of contract with TCS for 2014-15:**

The Board discussed the matter in detail, and suggested to discuss the matter with the IT-Advisor to Government of A.P., to work out the modalities of floating the tender and the time required for bidding process, with changes, if any, required. Based on the analysis, decision on further course of action will be taken as per the advice of IT-Advisor, by government of A.P.

**Resolution No.258/2014:**

By the authority under the bye-laws of the Trust deed, the Board directed the Chief Executive Officer, to discuss the matter with the IT-Advisor to Government of A.P., to work out the modalities of floating the tender and the time required for bidding process, with changes, if any, required. Based on the analysis, decision on further course of action will be taken as per the advice of IT-Advisor.
12. Creation of Research Wing:

After discussing the proposal, the Board took the view that the research relating to studying and analyzing the data relating to Aarogyasri shall be entrusted to the teaching hospitals under the control of Director of Medical Education. The hospitals shall take data from the Trust, analyze it and recommend to the Trust regarding changes in package prices, treatment protocols and further clinical inputs etc.

**Resolution No.259/2014:**

The Board directed the Chief Executive Officer to make available to the teaching hospitals under the control of Director of Medical Education, the data relating to Aarogyasri Scheme, so as to enable the said hospitals to analyze the data and recommend to the Trust regarding changes in package prices, treatment protocols and further clinical inputs etc.

13. Strengthening of Medical Audit Wing:

The Board, after detailed discussion, made the following observations:

1. Permanent creation of posts is not required.

2. Teams comprising of doctors from teaching hospitals can be entrusted the task of medical audit, on rotation basis, on payment of honorarium. An invite can be sent calling doctors to do the job. A technical team shall be taken on the Board.

3. Eminent people from other States can also be put on the job.

4. The data base shall be specialty-wise which also helps in grading of hospitals. The Network Hospitals will also welcome this kind of medical audit.

5. The audit shall be like an internal technical audit, and shall be a confidential job.

6. Guidelines on the above shall be prepared.

**Resolution No.260/2014:**

The Board, while not agreeing for sanction of permanent additional posts to the Medical Audit Wing, directed that guidelines, as per the observations made by the Board shall be prepared and sent to Government for approval.
14. Strengthening of Operations Wing:

The Board discussed the proposal to sanction additional posts to the Operations Wing, and accepted it since additional posts are required to meet the increased work load, to improve quality in the process of pre-authorizations and claims.

Resolution No.261/2014:

By the authority under the bye-laws of the Trust deed, the Board accepted the proposal to sanction following additional posts to strengthen the Operations Wing.

1. Claim Trust Doctors /Dy.Executive Officers (Tech) .. 5
2. Executives (through outsourcing) .. 5

15. Evaluation of Cochlear Implant Programme:

The Board, after detailed discussion, accepted the proposal to take up evaluation of cochlear implantation programme. The Board also made the following suggestions:

1. The Chief Executive Officer shall send a team of doctors to Tirupati to study the ‘Shravanam Project’ run by Tirumala Tirupati Devasthanam (TTD), under which the children of 1-4 years age with hearing impairment are given training for 2 years in a special Institute at Tirupati with branches at Guntur and Visakhapatnam with the assistance of a NGO.

2. The Chief Executive Officer shall explore the possibility of providing audio-visual therapies to the patients, in association with other NGOs / Trust.

Resolution No.262/2014:

By the authority under the bye-laws of the Trust deed, the Board accepted the proposal to take up evaluation of cochlear implantation programme, with the suggestions indicated above.

16. Evaluation of implementation of Aarogysri:

The Board discussed the proposal made in this item and agreed to the same.

Resolution No.263/2014:

By the authority under the bye-laws of the Trust deed, the Board permitted the Chief Executive Officer, Aarogysri Health Care Trust to sign MoU with Centre for Good Governance (CGG) for evaluation of “Implementation of the Aarogysri Scheme”, with the revised ‘Terms of Reference’ proposed by Government, and to send proposals to Government with revised estimate based on fresh quote from CGG.
17. Enhancement of remuneration to PHC Mithras:

The Board considered the proposal and agreed to the same.

Resolution No.264/2014:

By the authority under the bye-laws of the Trust deed, the Board approved the proposal for enhancement of monthly remuneration of PHC Aarogya mithras from the existing Rs.5,503/- to Rs.7,870/-, which includes statutory contributions of ESI and PF paid on behalf of the employer.

18. Shuffling of Network Aarogya Mithras:

The Board considered the proposal and accepted it.

Resolution No.265/2014:

By the authority under the bye-laws of the Trust deed, the Board approved the proposal for enhancement of duration to shuffle the Network Aarogya mithras (NAM) from one network hospital to another, from the existing two (2) months to six (6) months.

19. Interchanging of Network Team Leaders and Divisional Team Leaders.

The Board considered the proposal and accepted it.

Resolution No.266/2014:

By the authority under the bye-laws of the Trust deed, the Board approved the proposal for interchanging Network Team Leaders (NTLs) as Divisional Team Leaders (DTLs) and vice versa, twice a year, as a general rule and even within six months also on administrative exigencies.

20. Sanction of staff for Employees Health Scheme:

The Board, after detailed discussion, accepted the proposal and directed to send proposals to Government for sanction of posts to Employees Health Scheme.

Resolution No.267/2014:

By the authority under the bye-laws of the Trust deed, the Board accepted the proposal and directed the Chief Executive Officer to send proposals to Government for sanction of posts for Employees Health Scheme.
21. Enhancement of financial limit of Rs.2.00 lakhs under Aarogyasri:

The Board discussed the proposal in detail, and made the following observations:

1. In so far as Medical Oncology is concerned, the treatment can go on for several rounds, but a restriction should be put to the maximum rounds of treatment.

2. In so far as ‘Renal Transplantation’ is concerned, there should an age limit depending on the ability of the patient to withstand surgery and the productivity factor. The patients in productive age group will have to be encouraged.

Resolution No.268/2014:

The Board directed the Chief Executive Officer to prepare guidelines based on the observations made by the Board and send proposals to Government, along with the guidelines.

22. Rectification of unit cost of certain categories of posts in 104-Sevakendram:

The Board considered the proposal and approved it.

Resolution No.269/2014:

By the authority under the bye-laws of the Trust deed, the Board approved the proposal for correction of the typographical error that occurred in the earlier Resolution No.247/2011 relating to the unit cost of the posts of Assistant Manager, Grievance Handler and Executive (WFM & MIS) in 104-Sevakendram, as indicated in the proposal.

23. Certain issues pertaining to Health Advisors in 104-Sevakendram:

The Board went through the the issues concerning a section of outsourced Health Advisors of 104-Sevakendram, placed before the Board as per the instructions issued by the Honourable Deputy Chief Minister for Medical & Health and Honourable Minister for Home and Labour, Government of Telangana to the Chief Executive Officer. The Board took the view that it is not possible to accede to the request of a section of the outsourced Health Advisors of 104-Sevakendram to convert them as ‘contract employees’ and to enhance their remuneration.
Resolution No.270/2014:

By the authority under the bye-laws of the Trust deed, the Board resolved that it is not possible to accede to the request of a section of the outsourced Health Advisors of 104-Sevakendram to convert them as ‘contract employees’ and to enhance their remuneration from Rs.10,000/- to Rs.15000, per month.

24. Inclusion of GNM qualification for the post of Health Advisor in 104-Sevakendram:

The Board considered the proposal and rejected it.

Resolution No.271/2014:

By the authority under the bye-laws of the Trust deed, the Board rejected the proposal to include GNM qualification, in addition to existing qualification of BSc/MSc (Life Sciences), for recruitment to the post of Health Advisors in 104-Sevakendram.

II. ITEMS FOR RATIFICATION

The Board, thereafter, considered the items placed before it for ratification and passed resolutions against each item, as indicated below:

<table>
<thead>
<tr>
<th>ITEM</th>
<th>RESOLUTION</th>
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<tbody>
<tr>
<td>1. Ratification of the action of the Trust in having entrusted the work of “Providing biometric based Health Cards to Employees/Pensioners” to M/s Pioneer ELabs at a cost of Rs.5,33,66,750/-</td>
<td>Resolution No.272 /2014: By the authority under the bye-laws of the Trust deed, the Board ratified the action taken by the Chief Executive Officer to the extent of calling tenders. Fresh tenders shall be called when the work of providing ‘biometric health cards’ starts.</td>
</tr>
<tr>
<td>2. Ratification of the action of the Chief Executive Officer, Aarogyasri Healthcare Trust in having selected M/s Medi Assist for providing BPO support services for implementing Aarogyasri</td>
<td>Resolution No.273 /2014: By the authority under the bye-laws of the Trust deed, the Board ratified the action.</td>
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<tr>
<td>Resolution No.274 /2014:</td>
<td>Ratification of the action taken by the Chief Executive Officer, Aarogyasri Healthcare Trust in having paid remuneration to the Consultants for the period from 01.01.2014 to 22.05.2014 in the absence of Outsourcing Agency. By the authority under the bye-laws of the Trust deed, the Board ratified the action.</td>
</tr>
<tr>
<td>Resolution No.276 /2014:</td>
<td>Ratification of the action of the Chief Executive Officer in having constituted a forum of appellate authority with Chief Executive Officer as its presiding officer and having entertained the appeals in the above mentioned 13 cases as Appellate Authority. By the authority under the bye-laws of the Trust deed, the Board ratified the action subject to the condition that the Chief Executive Officer, as appellate authority, shall take assistance of specialists while disposing of the appeals.</td>
</tr>
<tr>
<td>Resolution No.277 /2014:</td>
<td>Ratification of the reconstitution of Empanelment and Disciplinary Committee, with eight (8) members. By the authority under the bye-laws of the Trust deed, the Board ratified the action.</td>
</tr>
<tr>
<td>Resolution No.278 /2014:</td>
<td>Ratification of the action of the Trust in having acquired space in AP MARKFED Building at Jambagh established in Trust Operations for 3 years. By the authority under the bye-laws of the Trust deed, the Board ratified the action.</td>
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8. Ratification of the action taken by the Chief Executive Officer, Aarogyasri Healthcare Trust in having engaged the services of M/s Sree Renuka Shakti Security Services for providing Security Services at the 3 locations of the Trust duly following the tender process.

<table>
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<tr>
<th>Resolution No.279 /2014:</th>
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<tr>
<td>By the authority under the byelaws of the Trust deed, the Board ratified the action.</td>
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9. Ratification of the action taken by the Chief Executive Officer, Aarogyasri Healthcare Trust in having procured Stationary items for the Trust Offices and its Dist. Offices duly following the tender process.

<table>
<thead>
<tr>
<th>Resolution No.280 /2014:</th>
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<td>By the authority under the byelaws of the Trust deed, the Board ratified the action.</td>
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10. Ratification of the action of the Chief Executive Officer in having engaged an agency for providing printed Material relating to the Scheme for use in Trust Office and its district offices duly following the tender process.

<table>
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<tr>
<th>Resolution No.281 /2014:</th>
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<tr>
<td>By the authority under the byelaws of the Trust deed, the Board ratified the action.</td>
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11. Ratification of the action taken by the Trust in engaging an agency for providing House keeping services at the three locations of the Trust, duly following the tender process.

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<thead>
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<th>Resolution No.282 /2014:</th>
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<td>By the authority under the byelaws of the Trust deed, the Board ratified the action.</td>
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12. Ratification of the action taken by the Chief Executive Officer, Aarogyasri Healthcare Trust in having engaged M/s. Pooja Travels, M/s SO Travels & M/s. Victor Logistics for providing hired vehicles for the officers of the Trust for two years from 17.03.2012, duly following the tender process.

<table>
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<th>Resolution No.283 /2014:</th>
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<td>By the authority under the byelaws of the Trust deed, the Board ratified the action.</td>
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### III. ITEMS FOR INFORMATION

The Board, thereafter, perused the items placed before it for information and passed the following resolution:

<table>
<thead>
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<th>Resolution No.284 /2014:</th>
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<td>&quot;The Board noted the information placed before in respect of the following items&quot;</td>
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</table>
1. Entering MoU with CIPS towards project cost to work out options for dovetailing RSBY with RAS as top-up scheme, as permitted by Government.

2. Entering into MoU with ACCESS Health International for conducting phase-wise training programmes in the selected hospitals and establishing baseline on ‘the neonatal collaborative for quality improvement’, as permitted by Government.

3. Approval accorded by Government for the package prices for Aarogyasri and Employees Health Scheme.

4. Procurement of IT software and hardware through tender process.

5. Annual maintenance contracts for hardware and UPS.

6. Procurement and set up of private cloud based IT infrastructure in SDC and TDC, as ratified by Government.

7. Renewal of agreement with TCS for 2012-13 and 2013-14 as permitted by Government.

8. Payment of additional premium amount of Rs.36,79,92,381/- to M/s Star Health & Allied Insurance Company Ltd., as per Government orders.

9. Accepting parents’ ID proof for children below 5 years at CMCO referral centres.

10. Running the Scheme on Trust mode after expiry of contract period with Insurance Company, as ratified by Government.


12. Financial actions taken by the Trust pursuant to reorganization of Andhra Pradesh into States of Telangana and Andhra Pradesh.

13. Appointment of Statutory Auditor as per IT act and Internal auditors as per Government orders.


15. Providing back office support service to the Trust, through bid process.


17. Research study on Aarogyasri Scheme by Public Health Foundation of India (PHFI) in collaboration with Trust, to examine the interaction of Aarogyasri with public and private hospitals and the patients.
18. Ratification given by Government for running Aarogyasri Scheme by the Trust itself, after expiry of insurance policy periods and to continue to implement the Scheme on trust mode in all 5 phases.

There being no further business to come before the Board, the meeting concluded with a vote of thanks to the Chair.

[I.V. SUBRAHMANIYAM IAS]
Prl. Secretary to Govt., HM&FW Dept
Govt of Andhra Pradesh &
CHAIRMAN, Board of Trustees

[SHAILENDRA KUMAR JOSHI IAS]
Prl. Secretary to Govt., HM&FW Dept
Government of Telangana &
Co-Chairman, Board of Trustees

[N. SIVASANKAR]
Secretary to Government Finance Department
Government of Telangana

[Dr G. SHANTHA RAO]
Director of Medical Education, Government of A.P.

[Dr P. SRINIVAS ]
Director of Medical Education
Government of Telangana

[Dr S. ARUNA KUMARI]
Director of Health, Government of A.P.

[Dr CHAMPA NAIK]
Director of Health, Government of Telangana

[Dr. VEENA KUMARI]
Commissioner (FAC)
Telangana Vaidyavridhana Parishad, Govt of Telangana.

[Dr. K. DHANANJAYA REDDY IAS]
Chief Executive Officer, Aarogyasri Health Car Trust

[Dr P. KANAKADURGAMMA]
Commissioner (FAC), APVVP
Govt of Andhra Pradesh